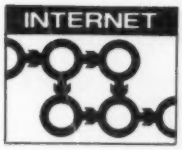
INTERNATIONAL JOURNAL OF
PROJECT MANAGEMENT



Index to Volume 12: 1994

Author

Almohawis, S A see Bubshait, A A
Al-Sedairy, S T Management of conflict. Public-sector construction in Saudi Arabia 143
Amtoft, M Storytelling as a support tool for project management 230
Baxter, S see Lisburn, D
Blankevoort, P Rejoinder 121
Bowers, J A Data for project risk analyses 9
Bubshait, A A and Almohawis, S A Evaluating the general conditions of a construction contract 133
Bubshait, A A Owner involvement in project quality 115
Chapman, C see Ward, S
Dawson, C W and Dawson, R J Clarification of node representation in generalized activity networks for practical project management 81
Dawson, R J see Dawson, C W
Dey, P, Tabucanon, M T and Ogunlana, S O Planning for project control through risk analysis: a petroleum pipeline-laying project 23
Doran, T see Mansfield, N R
Globerson, S Impact of various work-breakdown structures on project conceptualization 165
Green, S D Beyond value engineering: SMART value management for building projects 49
Haley, G Lessons to be learned from the Japanese construction industry 152
Halman, J I M and Keizer, J A Diagnosing risks in product-innovation projects 75
Hutchinson, A Achieving a global engineering capability 35
Keizer, J A see Halman, J I M
Kemp, R 20th century management of 2nd century rubbish 209
Kurbel, K Groupware extension for a software-project management system 222
Langford, D see Muir, I
Langford, V see Sommerville, J
Laufer, A see Shapira, A
Lisburn, D and Baxter, S Applying business-process reengineering to IT project development 205
Mansfield, N R, Ugwu, O O and Doran, T Causes of delay and cost overruns in Nigerian construction projects 254
Muir, I and Langford, D Managerial behaviour in two small construction organizations 244
Mummolo, G PERT-path network technique: a new approach to project planning 89
Nicolle-Evans, K see Williams, R G
Nkasu, M M COMSARS: a computer-sequencing approach to multiresource-constrained scheduling. Part 1: Deterministic networks 183
Ogunlana, O see Dey, P
Platje, A, Seidel, H and Wadman, S Project and portfolio planning cycle. Project-based management for the multiproject challenge 100
Reijniers, J J A M Organization of public–private partnership projects. The timely prevention of pitfalls 137
Ren, H Risk lifecycle and risk relationships on construction projects 68
Rwelamila, P D and Savile, P W Hybrid value engineering: the challenge of construction project management in the 1990s 157
Savile P W see Rwelamila, P D
Scheinberg, M and Stretton, A Multiproject planning: tuning portfolio indices 107
Seidel, H see Platje, A
Shapira, A, Laufer, A and Shenhar, A J Anatomy of decision making in project planning teams 172
Shenhar, A J see Shapira, A
Simister, S J Usage and benefits of project risk analysis and management 5
Smith, A R Rye House combined-cycle gas-turbine power-station project 212
Sommerville, J and Langford, V Multivariate influences on the people side of projects: stress and conflict 234
Stretton, A see Scheinberg, M
Swierczek, F W Culture and conflict in joint ventures in Asia 39
Tabucanon, M T see Dey, P
Turner, J R Editorial 67, 131, 203
Turner, J R Editorial: Project management: future developments for the short and medium term 3
Ugwu, O O see Mansfield, N R
Wadman, S see Platje A
Ward, S and Chapman, C Choosing contractor payment terms 216
Warszawski, A Current trends in the operation of building-construction companies 261
Wearne, S H Preparing for privatized project management 118
Williams, R G and Nicolle-Evans, K Comment on 'metaproject analysis: multiagent virtual project networks for strategic decisions in preplanning' 193
Williams, T M Using a risk register to integrate risk management in project definition 17

Title

Achieving a global engineering capability **Hutchinson, A** 35
Anatomy of decision making in project planning teams **Shapira, A, Laufer, A and Shenhar, A J** 172
Applying business-process reengineering to IT project development **Lisburn, D and Baxter, S**
Beyond value engineering: SMART value management for building projects **Green, S D** 49
Causes of delay and cost overruns in Nigerian construction projects **Mansfield, N R, Ugwu, O O and Doran, T** 254
Choosing contractor payment terms **Ward, S and Chapman, C** 216
Clarification of node representation in generalized activity networks for practical project management **Dawson, C W and Dawson, R J** 81
Comment on 'Metaproject analysis: multiagent virtual project networks for strategic decisions in preplanning' **Williams, R G and Nicolle-Evans, K** 193
COMSARS: a computer-sequencing approach to multiresource-constrained scheduling. Part 1: Deterministic networks **Nkasu, M M** 183
Culture and conflict in joint ventures **Swierczek, F W** 39
Current trends in the operation of building-construction companies **Warszawski, A** 261
Data for project risk analyses **Bowers, J A** 9
Diagnosing risks in product-innovation projects **Halman, J I M and Keizer, J A** 75
Editorial **Turner, J R** 67, 131, 203
Editorial: Project management: future developments for the short and medium term **Turner, J R** 3
Evaluating the general conditions of a construction contract **Bubshait, A A and Almohawis, S A** 133
Groupware extension for a software-project management system **Kurbel, K** 222
Hybrid value engineering: the challenge of construction project management in the 1990s **Rwelamila, P D and Savile, P W** 157
Impact of various work-breakdown structures on project conceptualization **Globerson, S** 165
Lessons to be learned from the Japanese construction industry **Haley, G** 152
Management of conflict. Public-sector construction in Saudi Arabia **Al-Sedairy, S T** 143

Managerial behaviour in two small construction organisations **Muir, I and Langford, D**
Multiproject planning: tuning portfolio indices **Scheinberg, M and Stretton, A** 107
Multivariate influences on the people side of projects: stress and conflict **Sommerville, J and Langford, V** 234
Organization of public–private partnership projects. The timely prevention of pitfalls **Reijniers, J J A M** 137
Owner involvement in project quality **Bubshait, A A** 115
PERT-path network technique: a new approach to project planning **Mummolo, G** 89
Planning for project control through risk analysis: a petroleum pipeline-laying project **Dey, P, Tabucanon, M T, Ogunlana, S O** 23
Preparing for privatized project management **Wearne, S H** 118
Project and portfolio planning cycle. Project-based management for the multiproject challenge **Platje, A, Seidel, H and Wadman, S** 100
Rejoinder **Blankevoort, P J** 121
Risk lifecycle and risk relationships on construction projects **Ren, H** 68
Rye House combined-cycle gas-turbine power-station project **Smith, A R** 212
Storytelling as a support tool for project management **Amtoft, M** 230
20th century management of 2nd century rubbish **Kemp, R** 209
Usage and benefits of project risk analysis **Simister, S J** 5
Using a risk register to integrate risk management in project definition **Williams, T M** 17

Book Reviews

Building Total Quality — A Guide For Management **Conti, T** (Woodward, J F) 199
Collaboration Management: New Project and Partnering Techniques **Shaughnessy, H (ed)** (Tonks, S) 197
Engineering Management — Managing Effectively in Technology Based Organizations **Thamhain, H J** (Balthazor, L R) 126
Project Management: Effective Scheduling **Dreger, J B** (Turner, J) 269
Software Project Management **Bennatan, E M** (Yeates, D) 57
The AMA Handbook of Project Management **Dinsmore, P C (ed)** (Turner, J R) 197
The Fractal Company — A Revolution in Corporate Culture **Warnecke, H J and Hüser, M** (Fiedler, S) 269
The People Side of Project Management **Kliem, R L and Ludin, I** (Thurloway, L) 125

Subject

Calendar 59, 127, 200
Conference Report 123

Announcement

Relocation of Journal Publishing Office

As from 1st October 1994, the publishing, editorial, production and reprint offices are moving to:

Elsevier Science Ltd
The Boulevard, Langford Lane,
Kidlington, Oxford, OX5 1GB, UK
Main switchboard:
Tel: +44 (0)1865 843000
Fax: +44 (0)1865 843010

All correspondence and queries relating to the journal should be sent to this address